

# Kadaltilla 2020-2025 Strategic Plan Annual Review Update

Tuesday, 28 February 2023  
Council

Strategic Alignment - Environmental Leadership

Public

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## EXECUTIVE SUMMARY

The Kadaltilla 2020-2025 Strategic Plan (Strategic Plan) was endorsed by the Kadaltilla / Park Lands Authority (Kadaltilla) on 5 November 2020 and adopted by Council on 15 December 2020.

In accordance with the requirements at 6.4.1 of the Kadaltilla Charter, an annual review of the Strategic Plan for the 2021/2022 financial year was conducted in late 2022.

This report provides an update on the activity that has occurred during 2021-2022 of the Strategic Plan and updates the Kadaltilla 2020-2025 Strategic Plan in line with the rebranding of Kadaltilla in October 2021.

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## RECOMMENDATION

### THAT COUNCIL

1. Notes the progress updates provided for financial year 2021/2022 of the Kadaltilla 2020-2025 Strategic Plan as Attachment A to Item 10.2 on the Agenda for the meeting of Council held on 28 February 2023.
  2. Approves the Kadaltilla / Park Lands Authority's annual revision to the Strategic Plan 2020 – 2025 as included as Attachment B to Item 10.2 on the Agenda for the meeting of Council held on 28 February 2023.
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## IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	<p><b>Strategic Alignment – Environmental Leadership</b></p> <p>The Kadaltilla Strategic Plan addresses key actions 4.5 “<i>Enhance biodiversity in the Park Lands and connect our community to nature</i>” and 4.8 “<i>Protect and conserve the heritage listed Adelaide Park Lands</i>”.</p>
Policy	The Strategic Plan is to be reviewed annually by Kadaltilla in consultation with the Council.
Consultation	Kadaltilla considered the Strategic Plan review on 23 February 2023. The Kadaltilla Strategic Plan will be available on the Kadaltilla webpage following decision by Council.
Resource	Not as a result of this report
Risk / Legal / Legislative	The Kadaltilla Strategic Plan contributes to the effective governance of Kadaltilla.
Opportunities	Not as a result of this report
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	The Kadaltilla Strategic Plan is subject to annual review.
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

# DISCUSSION

## Background

1. The Kadaltilla / Park Lands Authority (Kadaltilla) operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*.
2. The Kadaltilla / Park Lands Authority's Charter effective from April 2019 includes a requirement for Kadaltilla to prepare a Strategic Plan, as follows.
  - 6.4.1 *The Authority shall:*
    - a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
    - b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
    - c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*
3. The objective of the Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working towards a common purpose. The purpose stated in the Strategic Plan is as follows:
  - 3.1. *To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.*
4. In November 2020, Kadaltilla developed a Strategic Plan focused on Kadaltilla's functions and the statutory principles provided in the [Adelaide Park Lands Act 2005 \(SA\)](#). In doing so, Kadaltilla identified:
  - 4.1. A clear purpose
  - 4.2. Essential guiding principles
  - 4.3. Governance measures
  - 4.4. Four bodies of focussed work (pillars), namely:
    - 4.4.1. Promoting the cultural values of the Park Lands
    - 4.4.2. Improving the community's connection with the natural and cultural landscapes
    - 4.4.3. Treating the Park Lands holistically, with a long-term vision
    - 4.4.4. Functioning as a peak advisory body
  - 4.5. Key actions and measures of success.
5. The Kadaltilla 2020-2025 Strategic Plan was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020.
6. The Kadaltilla 2020-2025 Strategic Plan has been designed as a plan on a page to maximise readability.
7. The Strategic Plan is delivered through Kadaltilla's annual Business Plan and Budget.

## Strategic Plan Annual Review

8. In accordance with the requirements of the Kadaltilla Charter, an annual review of the Strategic Plan for the 2021/2022 financial year was conducted in late 2022.
9. The attached Kadaltilla Strategic Plan Annual Review is City of Adelaide's written assessment update.
10. The annual review of the Strategic Plan for the 2021/2022 financial year identified that:
  - 10.1. There is favourable achievement against all four pillars.
  - 10.2. Out of the 17 Key Actions, two are completed, 12 are in progress, and three are not commenced with commencement planned in the 2022/2023 financial year.
  - 10.3. Six out of 18 data and insights topics have been communicated to the Kadaltilla Board in 2021/2022, as follows:
    - 10.3.1. Community consultation (wants and needs)

- 10.3.2. Heat mapping
- 10.3.3. Biodiversity
- 10.3.4. Tree canopy
- 10.3.5. Net gain/loss of Park Lands
- 10.3.6. Extent of leases and licences.

11. Detailed updates against Key Actions and Measures of Success are provided in Attachment A.

### **Rebranding**

- 12. At the Council meeting on 14 September 2021, Council approved amending clause 1.1 of the Adelaide Park Lands Authority Charter (APLA Charter) to brand the Authority the “Kadaltilla / Park Lands Authority”.
- 13. In October 2021, the then Minister for Planning and Local Government, Vickie Chapman MP, approved a change to the APLA Charter so that it would be branded as the Kadaltilla / Park Lands Authority (Kadaltilla).
- 14. At the Kadaltilla Board Meeting on [28 April 2022](#), Kadaltilla adopted the revised logo.
- 15. Following the rebranding of Kadaltilla, the Kadaltilla 2020-2025 Strategic Plan has been revised (Attachment B), to include the current Kadaltilla branding and graphic style consistent with other documents produced by Kadaltilla including the [Kadaltilla 2022/2023 Business Plan and Budget](#), and Kadaltilla 2021/2022 Annual Report.
- 16. No substantive change to content of the Strategic Plan is required after two years of implementation.

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## DATA AND SUPPORTING INFORMATION

**Link 1** – *Adelaide Park Lands Act 2005 (SA)*

**Link 2** - Kadaltilla Board Meeting Minutes of 28 April 2022

**Link 3** - Kadaltilla 2022/2023 Business Plan and Budget,

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## ATTACHMENTS

**Attachment A** – Kadaltilla 2020-2024 Strategic Plan Annual Review

**Attachment B** - Revised Kadaltilla 2020-2024 Strategic Plan

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- END OF REPORT -